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February 3, 2010

Log #160152

Ms. Debbie Peebles
President, HBPA

Mr. Leif Nordahl
President, CTHS (BC)

Dear Ms. Peebles and Mr. Nordahl:

In an effort to maximize the funding available for horse racing in a very difficult year, Great Canadian Gaming Corporation (GCGC) identified the attached operational savings at Hastings Racecourse ("Racing operations 2010"), which become effective immediately. Also attached are GCGC's "2010 Backstretch Conservation Policies" which complement the savings initiatives.

These savings form part of a larger industry-wide financial analysis, as a basis for 2010 allocations which will be presented to industry shortly, but are being communicated now so they may be initiated right away.

The Management Committee which was represented by Glen Todd, Milton Woensdregt and Chris Curtis during the discussion of the changes, fully supports the changes.

In addition to the operational savings initiatives, vendors at Hastings Racecourse will be required to have liability insurance naming GCGC and the City of Vancouver before they will be allowed on the grounds.

Sincerely,

Derek Sturko
Chair, BC Horse Racing Industry Management Committee

Attachment

pc: Honourable Rich Coleman
Committee Members
Chris Curtis
Raj Mutti

**Ministry of
Housing and Social
Development**

Gaming Policy and
Enforcement
Assistant Deputy Minister's
Office

Mailing Address:
PO BOX 9311 STN PROV GOVT
VICTORIA BC V8W 9N1
Telephone: (250) 387-1301
Facsimile: (250) 387-1818

Location:
Third Floor, 910 Government Street
Victoria, BC

Web: www.hsd.gov.bc.ca/gaming

Racing Operations 2010

Daily Training Hours

The new training hours will be a four (4) hour time frame depending on daylight. This will consist of 1 break during these training hours that will be set at the best and most convenient time.

Past practice has had the track open for five and one half (5.5) hours on a daily basis, we have scheduled two breaks and the time of opening would fluctuate based on daylight.

The proposed times to start the training are 730am -1130am, and then that will change as more daylight is available and as we go longer into the racing season.

Monday Track Closures

The track will be completely closed for training on Mondays effective February 15th.

Past practice (2009) the track was closed on Mondays in the middle of June.

Also HEI staffing will be at a bare minimum on these Mondays.

Manure Disposal

Working with Smithrite our manure disposal company we have been able to secure a large number of 30 yard bins that will be spread around the barn area and will take the place of the 4 yard bins. Horsemen will be responsible for dumping all manure into the 30 yard bins directly, this will eliminate an extra step of having a member of the HEI staff transfer the 4 yard bins into the 30 yard bins. There will be a limited number of 4 yard bins still on site as there are certain areas where there isn't room for the larger bins to be placed.

Water Conservation Policies (Ground Rules)

Water and sewage costs have escalated dramatically and we require your help to reduce waste. You must adhere to the following water consumption rules and be conscious of any other wasteful water use and always turn off water when not needed. The following will be strictly enforced.

Wash Racks: All hoses must have an approved shutoff device. Please see Pete Hodge or Joe Gray for the list of approved devices.

Hosing Down Asphalt: In all cases where applicable, sweeping the asphalt is the best solution. Otherwise, hosing the asphalt outside your barn area may take place only on race day.

Water on Roof Tops will be strictly prohibited for the 2010 Season.

2010 Backstretch Conservation Policies

In an effort to reduce our carbon footprint on the Eco-System and to help control costs, Hastings Racecourse and the HBPA Board have instituted the following conservation policies for the stable area. Due to the ever rising costs of waste removal, utilities and expenses related to operating a stable area we require your cooperation to reduce costs. This effort will help in maintaining an efficient and sustainable operation, which is ecologically friendly and economically sustainable long term.

We require all trainers and their employees to be responsible for adhering to the following policies and procedures. It is the trainer's responsibility to properly educate their employees in order to ensure all policies and procedures are upheld.

Water

Water and sewage costs have escalated dramatically and we require your help to reduce waste. You must adhere to the following water consumption rules and be conscious of any other wasteful water use and always turn off water when not needed. The following will be strictly enforced. Violators will receive a written warning for first offence, \$50 fine for second offence, \$300 fine for third offence and the fourth offence will be removal from the grounds.

Wash Racks: All hoses must have an approved shutoff device. Please see Pete Hodge or Joe Gray for the list of approved devices.

Hosing Down Asphalt: In all cases where applicable, sweeping the asphalt is the best solution. Otherwise, hosing the asphalt outside your barn area may take place only on race day.

Water on Roof Tops will be strictly prohibited for the 2010 Season.

Please report any leaks or potential violators of these policies to the racing office.

Stall Waste

It is our goal to reduce the amount of bedding material used in 2010 by 20%. This will cut down on both cost of removal **and cost of bedding to horsemen**. In order to accomplish this, we need your help in properly educating your employees on the use of pellet bedding and conservation techniques when cleaning stalls.

Recycling

The following items will be recycled and will thus cut down on garbage removal costs:

Pellet Bedding Plastic Bags: Place in green disposal containers. Do not place in the trash containers.

Cans and Bottles: Place cans and bottles in recycling container next to the green dumpsters.

Cardboard: Breakdown all cardboard material and place in a pile next to the green dumpsters for pickup.

Garbage

In the past, we have experienced a problem with garbage being brought on site from offsite locations and deposited in the stable dumpsters. This prohibited practice increases our costs and will not be tolerated. In the future, anyone caught bringing garbage from offsite and depositing it in the stable dumpsters will be fined \$300. A second offense will be \$1000 and a third offense will result in a 1 year suspension of access to the stable area.

Electricity

Please be aware of your electrical use and those around you. Turn off all lights when not needed.